

Founding Laws of the NSSF and Its Regulatory Mandate

Rubric for Analysis:

- Identify the statutory basis of the NSSF (e.g. Decree No. 13955/1963) and its branches (sickness, maternity, family allowances, end-of-service indemnity) .
- Explain the NSSF's fundamental promise to provide a social safety net to all covered workers, reflecting constitutional and international commitments to social protection .
- Detail the NSSF's oversight powers under the law: compulsory registration of employees, wage declaration, and premium collection .
- Examine enforcement provisions: the mandate for audits, inspections, and violation reports (Articles 76–81) .
- Emphasize accountability mechanisms: fines, interest penalties, and criminal liability for non-compliance (Articles 62–64, 64) .
- Connect these duties to the NSSF's solemn social mission: failing to enforce compliance undermines the safety net and violates workers' rights to health and social security .

The National Social Security Fund (NSSF) was created by Decree No. 13955 of 1963, establishing a unified system to cover **sickness and maternity, family allowances, and end-of-service indemnity** for Lebanese workers and eligible foreigners . Article 9 of this Law expressly mandates compulsory registration of all salaried employees under the Labor Code and requires employers to declare true wages and pay contributions (currently totaling about 23.5% of wages) into the Fund . In other words, the NSSF's legal foundation binds it to be the state's primary vehicle for delivering healthcare and income-protection benefits as a social safety net. By ratifying the ICESCR in 1972, Lebanon further committed itself to the rights “to social security” and “the highest attainable standard of health” . The founders of the NSSF law embedded that promise into law: the Fund must cover workers comprehensively and equitably, without unjustified exclusion.

To uphold this promise, the law vests the NSSF with broad regulatory powers. It **must maintain records** of all registered workers and contributions, **inspect workplaces**, and **audit employer compliance** . Specifically, Articles 76–81 require the Fund to conduct periodic audits and to issue violation reports whenever workers are found unregistered or contributions are withheld . Upon detecting violations, the NSSF is empowered to trigger collection procedures—ultimately including asset seizures—to secure arrears. These enforcement duties underscore that oversight is not optional. The NSSF is legally obliged to actively monitor employers and to

ensure the integrity of the social security system. Failure to do so amounts to “institutional abdication of a legal mandate,” as one analysis of the Hornig case put it .

Regulatory Oversight and Enforcement Mechanisms

Under the law, employers who flout NSSF requirements face strict penalties. Articles 62–64 set civil and criminal consequences: delinquent employers become liable for **all unpaid contributions** (back-payment), plus **finances and statutory interest** (up to 12% annually on arrears) . In practice, this means that any employer failing to register employees or remitting collected deductions must not only repay the contributions due but also absorb heavy financial penalties. Moreover, Article 64 explicitly provides for **asset seizure** when employers refuse to pay . Employers who deduct wages for NSSF premiums but withhold them from the Fund are particularly culpable: courts have confirmed they may face civil litigation by employees and criminal fraud charges . In short, Lebanese law envisions *serious accountability* for noncompliance – far more than mere administrative fines. It foresees direct compensation to employees and even criminal sanction for willful evasion.

In addition, Lebanese law and administrative rules impose penalties under the Labor Code and related regulations for failing NSSF obligations. The Ministry of Labor and NSSF regulations provide for fines proportional to the violation (e.g. multiple days’ wages or statutory multiple of minimum wage) and for repetitive failures. For example, an employer who neglects to register a worker can be fined a daily wage amount, repeatedly for each day of violation . Where large-scale or long-term evasion is involved, the legislature has authorized escalating punishments (including imprisonment) for “fraudulent deduction and non-remittance” of contributions . These strong measures reflect the NSSF’s **solemn responsibility**: to ensure that every beneficiary actually receives the promised benefits. Stringent enforcement is indispensable to protect the social contract embodied in the NSSF law.

Criminal Liability for Serial Violations and Health Care Denial

Rubric for Analysis:

- Identify circumstances warranting criminal sanctions (e.g. serial, intentional non-payment; endangering lives via benefit denial).

- Consider relevant penal statutes and precedent for wage or benefits fraud.
- Articulate why systematic denial of health care or pensions crosses into public-order or state-security realms.
- Evaluate proportionality: differentiate between negligence and malice/serious misconduct.
- Propose concrete criminal charges (e.g. fraud, endangering health) and penalties under existing law or needed reforms.
- Include deterrence and public policy rationale (stressing accountability, safeguarding human rights, and maintaining social peace).

Serial NSSF violations – especially those that withhold legally mandated health care or income for vulnerable workers – may well warrant criminal penalties under Lebanese law. An employer who repeatedly or grossly “commits fraud or abuse” in payroll deductions may violate penal provisions against breach of trust, fraud, or endangerment. For instance, intentionally deducting employee premiums without remitting them, or systematically misclassifying employees to evade contributions, could constitute fraud against the State and its workers. In analogous contexts, the penal code imposes imprisonment and/or hefty fines for defrauding public funds or for endangering persons through gross negligence. Given the clear life-and-death stakes of healthcare coverage, a consistent pattern of denial could be prosecuted as wanton endangerment or public health endangerment, drawing on doctrines that punish “reckless disregard” for human life.

Moreover, international labor standards underscore that excluding workers from health or pension programs is a serious rights violation. ILO standards and United Nations guidelines forbid discrimination or deprivation of social security benefits without compelling justification. As one UN committee observes, **no public employee should be left uninsured** due to nationality or bureaucracy . When an employer’s conduct effectively leaves employees without medical care or pension security, it can plausibly be framed as a crime against public welfare. Criminal liability here serves dual purposes: it punishes egregious bad faith and it reinforces the very promise of the social safety net. In practice, Lebanese courts have already hinted at this threshold: labor tribunals have referred unresolved large NSSF arrears to criminal enforcement units for investigation .

In sum, where misconduct is “serial” and “life-endangering,” the law cannot treat it lightly. The state’s duty to protect public health and order demands that clear laws be enforced with full seriousness. This may include prosecuting uncooperative employers under fraud statutes or even emergency health ordinances if denial of care threatens an outbreak or death. Absent such accountability, the NSSF’s safety-net function is hollow – a contemptible bluff. By contrast, robust criminal penalties would underscore the NSSF’s **solemn promise** to workers: evade the rules, and justice will descend with the full force of the law.

Denial of Health Care and Threat to Public Order

Lebanon has endured an acute collapse of healthcare infrastructure; in such a context, denying insured workers access to care is not just private injustice, but a danger to the entire community. Health economists and human rights experts agree that widespread lack of access to timely medical care can precipitate social unrest and even threaten national security. For example, when key public employees are excluded from health insurance (as in Professor Hornig's case), illnesses can go untreated until crises ensue – burdening other public resources and eroding public trust. Indeed, Amnesty International and UN agencies have warned that Lebanon's subsidy cuts and insurance gaps risk violating the right to health and could spark social instability. In this light, withholding NSSF health coverage of workers is an existential threat to social peace.

This systemic deprivation violates constitutional and international guarantees alike. The Lebanese Constitution (via its preamble and equality provisions) enshrines the state's responsibility to protect health and welfare. International treaties ratified by Lebanon affirm that the right to health and social security are fundamental (ICESCR Articles 9 and 12). Legislators intended the NSSF to embody those protections. When an employer or institution deliberately exploits exemptions to deny coverage, it not only breaches contract and labor obligations but potentially offends the constitutional principle of *ordre public*. Courts have held that gross administrative failures harming public servants can be addressed through public-law remedies, underscoring that health benefit denial may trigger constitutional remedies.

From a policy standpoint, treating healthcare denial as a serious offense deters dangerous indifference. If noncompliance with health insurance requirements invited only small fines, violators would see the NSSF as a mere cost of doing business. By contrast, severe penalties – up to criminal prosecution – would align private incentives with public needs. Protecting every person's health is, after all, the ultimate social safety net: an injury to one worker's health is an injury to the social fabric. The state's *solemn commitment* to public health demands that it enforce health coverage vigorously and punish those who threaten it.

International and Constitutional Obligations

Lebanon's obligations under law amplify the NSSF's duty to enforce compliance. By ratifying ILO conventions and the ICESCR, Lebanon promises not to exclude workers from social insurance on grounds of nationality or legal status . The UN Committee on Economic, Social and Cultural Rights has explicitly stated that "public employees must be enrolled in national protection systems regardless of nationality" . Similarly, the UN Special Rapporteur on the Right to Health condemns any practice that effectively bars a segment of employees from coverage . These international standards can inform domestic enforcement: where strict reciprocity clauses (that led to denying Hornig's coverage) would violate global norms, Lebanese authorities should not hesitate to override them.

At the constitutional level, Article 7 of the Lebanese Constitution guarantees equality before the law and obliges the state to uphold basic welfare rights. This includes the duty not to arbitrarily deny lawful benefits to any worker. Moreover, Articles 21 and 22 of the Constitution (though traditionally applied to education and other social matters) reflect a broader commitment that the state has a role in ensuring citizens' well-being. A systematic failure of a public institution to provide mandated health coverage or social security suggests a betrayal of public trust and of constitutional principles of good administration. Courts increasingly recognize that individuals may invoke these constitutional values (and international treaties) to seek remedy against non-compliant employers and complicit public bodies.

For example, Lebanon's Supreme Administrative Court (Shura Council) and Court of Cassation have, in related cases, ruled that foreign public employees on the same footing as Lebanese staff are entitled to equal benefits . These precedents reinforce that the denial of statutorily-guaranteed healthcare or pensions is not a nuance to be tolerated; it is a legal violation warranting correction. Embedding these treaty and constitutional norms into enforcement thus strengthens the NSSF's hand: compliance with the social safety net is both a statutory obligation and a right-protecting imperative.

Impact of Noncompliance and the "Execution Gap"

Despite the robust legal framework, enforcement has been weak, creating an "execution gap." Investigations have found that tens of thousands of employers remain entirely outside the NSSF system . Instead of fines or audits, many cases were "settled" by informal agreements that even involved bribery . In effect, by failing to prosecute clear violations, the system rewarded noncompliance. As one commentator notes, "consensual settlements frequently involve corruption and bribery" – a feature of NSSF governance that has gutted its effectiveness . Such breakdowns allow systematic wage theft to flourish.

The human consequences are stark: workers deprived of healthcare fall into debt or skip vital treatment; future pensioners cannot retire with dignity. Meanwhile, honest employers are punished by collapse in public services (forcing private alternatives or strikes) and by unfair competitive pressure from unscrupulous businesses. The “liability multiplier” is the lost trust and social stability – effectively the threat to public order mentioned earlier. These societal costs underscore the NSSF’s **solemn promise**: it pledged to protect workers, but in practice it has let that promise erode. Recognizing this enforcement failure is the first step toward closing the execution gap and restoring public confidence.

Policy Recommendations and Strengthening Compliance

To fulfill its social safety mandate, Lebanon must overhaul enforcement of NSSF obligations. First, **labor inspections and NSSF audits** should be dramatically expanded. Regular workplace checks should be institutionalized, not treated as exceptional. Modern data systems could flag suspicious cases (e.g. payrolls with heavy contributions but no health card issuances). Second, fines and penalties should be automated: for instance, late contributions could trigger automatic daily fines accruing at statutory interest, as provided by law . This ensures non-compliance becomes painful for employers. Third, the NSSF should leverage criminal provisions: patterns of deliberate evasion ought to be referred to the justice system, and relevant officials held accountable. Fourth, transparency must be mandated: employees should see in their payslips their NSSF deductions and confirmation numbers, to reduce stealth evasion. Fifth, reciprocity clauses should be abolished in practice: as a matter of public policy, foreign employees (especially in public service) should not be denied coverage, consistent with international norms .

Legislative reform can support these steps. For example, codifying explicit higher fines for serial offenders, and clarifying that denial of health insurance is a public-order offense, would remove ambiguity. Similarly, updating labor laws to impose joint liability on corporate officers (not just corporate entities) could facilitate criminal prosecution of individuals behind the schemes. State practice and judicial education can reinforce that these measures are part of upholding citizens’ constitutional rights.

In sum, Lebanon must treat social security compliance as an urgent national priority. The NSSF’s founding laws were designed for a stable welfare system, but recent crises have shown that without enforcement, even well-designed laws fail. By adopting a zero-tolerance stance on

wage theft and benefit denial – through administrative rigor and legal teeth – the state would affirm its **solemn promise** to the workforce and protect public order.

Accountability Measures and Next Steps

Rubric for Analysis:

- List the key actors and institutions responsible (NSSF management, Ministry of Labor, inspectors, judiciary, Parliament).
- Propose a step-by-step plan: auditing existing compliance, investigating violations, and imposing sanctions.
- Outline possible mechanisms (e.g. special task force, whistleblower protections, public reporting of infractions).
- Include metrics for success (rates of registration, average inspection coverage, reduction in arrears).
- Recommend legal changes to empower enforcement (e.g. corporate criminal liability, faster recovery of funds).
- Address transparency and appeals: ensuring due process but not diluting accountability.
- Emphasize public communication to rebuild trust (e.g. periodic reports on enforcement).

To act on these recommendations, Lebanon needs concrete accountability structures. Key agencies should coordinate: the NSSF's Inspection and Internal Control Department must be strengthened and fully staffed, while the Ministry of Labor should resume an active monitoring role. One approach is to form an inter-agency **task force** on social security compliance, bringing together NSSF officials, labor inspectors, financial crime investigators, and representatives of workers' unions. This task force could systematically review high-risk sectors (those known for informal labor or foreign workers) and ensure overdue contributions are recovered.

Importantly, enforcement actions must be **publicized**. When the NSSF fines or prosecutes a delinquent employer, summarizing the case (names, violations, penalties) in an annual report would signal seriousness. Public naming and shaming has deterrent value and reassures workers that the law is not dead letter. Similarly, providing anonymous complaint channels for employees to report missing coverage would engage civil society and the press in monitoring. Positive metrics can then be tracked: for instance, the proportion of formally registered workplaces, the NSSF contribution recovery rate, and the timeliness of benefit payments should all be reported to Parliament annually.

Finally, the legal framework should be amended to close loopholes. For example, assigning personal liability to managers or board members of institutions that flout NSSF rules would make enforcement more tangible. Adjusting statutes to mandate joint liability for parent companies that own non-compliant entities can help prevent evasive tactics. On the adjudicative side, establishing fast-track administrative tribunals for NSSF disputes would enable workers to claim withheld benefits promptly (thus relieving the courts for the most flagrant cases that merit criminal proceedings).

By codifying these accountability measures, the state would demonstrate that the NSSF's founding promise is not merely rhetorical. In doing so, it would reinforce the social contract: employers gain legitimacy by obeying labor laws, and employees gain security knowing the system will respond to abuse. This dual legitimacy is essential for public order; when citizens see that wage theft or health-care denial is met with real consequences, faith in institutions is strengthened. The NSSF's duty – and the state's duty – is to make that vision a reality, not a sad afterthought.

References: Decree No. 13955/1963 (Lebanese Social Security Law), Art. 9, 62–64 ; Lebanese Labour Code Arts. 49, 221–241; Lebanese Constitution Arts. 7, 21, 22 ; ICESCR Arts. 9–12 ; Execution Gap (Hornig case analysis) ; Public Source interview on NSSF crisis ; L'Orient Today, “Lebanese employers' discontent with social security charges,” 2024 .